Academy of Management Executive
Volume 14

AUTHOR INDEX

Adkins, Joyce A. Ceridian Performance Partners' President Linda Hall Whitman on Navigating Work and Life. (2): 28–33.

Altman, Wilf. Health and Safety Commission Chair Bill Callaghan on "Good Health is Good Business." (2): 8–11.

Anthony, William P. See Perrewé, Pamela L.

Baron, Robert A., and Gideon D. Markman. Beyond Social Capital: How Social Skills Can Enhance Entrepreneurs' Success. (1): 106–116.

Bird, Allan. See Osland, Joyce S.

Black, Sylvia Sloan. See Rondinelli, Dennis A.

Bogumil, Walter A., Jr. See West, Lawrence A., Jr.

Borton, Lady. Working in a Vietnamese Voice. (4): 20–29.

Boyes, Roger F. Executive Commentary on Taking the Pulse of Executive Health in the U.K. (2): 23–24.

Bruton, Garry D., Hailin Lan, and Yuan Lu. China's Township and Village Enterprises: Kelon's Competitive Edge. (1): 19–27.

Burke, Ronald J. See Nelson, Debra L.

Campbell, Donald J. The Proactive Employee: Managing Workplace Initiative. (3): 52–66.

Cartwright, Susan. BUPA's CEO Val Gooding on Maximizing Employee Health. (2): 12–15.

Cartwright, Susan. Taking the Pulse of Executive Health in the U.K. (2): 16–23.

Cascio, Wayne F. Managing a Virtual Workplace. (3): 81–90.

Cash, Karen C., and George R. Gray. A Framework for Accommodating Religion and Spirituality in the Workplace. (3): 124–133.

Cashman, Thomas. See Clampitt, Phillip G.

Chaudhri, Vivek, and Danny Samson. Coles Myer's Chairman Stanley Wallis on Australia's International Competitiveness and Reform. (3): 15–18.

Chaudhri, Vivek, and Danny Samson. Business-Government Relations in Australia: Cooperating Through Task Forces. (3): 19–29.

Clampitt, Phillip G., Robert J. DeKoch, and Thomas Cashman. A Strategy for Communicating About Uncertainty. (4): 41–57.

Clawson, James G., and Mark E. Haskins. Beating the Career Blues. (3): 91–102.

Cooper, Cary L. See Quick, James Campbell.

Cooper, Cary L. See Sanchez, Juan I.

Cooper, Kenneth H. See Neck, Christopher P.

DeFrank, Richard S., Robert Konopaske, and John M. Ivancevich. Executive Travel Stress: Perils of the Road Warrior. (2): 58–71.

DeKoch, Robert J. See Clampitt, Phillip G.

Delano, June. Executive Commentary on Beyond Sophisticated Stereotyping: Cultural Sensemaking in Context. (1): 77–78.

Delbecq, André L. See Whetten, David A.

De Long, David W., and Liam Fahey. Diagnosing Cultural Barriers to Knowledge Management. (4): 113–127.

DeNisi, Angelo S., and Avraham N. Kluger. Feedback Effectiveness: Can 360-Degree Appraisals Be Improved? (1): 129–139.

Fahey, Liam. See De Long, David W.

Ferris, Gerald R. See Perrewé, Pamela L.

Forrester, Russ. Empowerment: Rejuvenating a Potent Idea. (3): 67–80.

Frink, Dwight D. See Perrewé, Pamela L.

Gavin, Joanne H. See Quick, James Campbell.

Ghorpade, Jai. Managing Six Paradoxes of 360-Degree Feedback. (1): 140–150.

Gilbert, Jacqueline A., and John M. Ivancevich. Valuing Diversity: A Tale of Two Organizations. (1): 93–105.

Gilbert, Robert E. Executive Commentary on Executive Health: Building Strength, Managing Risks. (2): 44–46.

Gray, George R. See Cash, Karen C.

Greenhalgh, Leonard. Ford Motor Company's CEO Jac Nasser on Transformational Change, E-business, and Environmental Responsibility. (3): 46–51.

Haskins, Mark E. See Clawson, James G.

Huff, Anne Sigismund. Citigroup's John Reed and Stanford's James March on Management Research and Practice. (1): 52–64.

Insinga, Richard C., and Michael J. Werle. Linking Outsourcing to Business Strategy. (4): 58–70.

Ivancevich, John M. See DeFrank, Richard S.

Ivancevich, John M. See Gilbert, Jacqueline A.

Jacob, Mathew. Executive Commentary on Beyond Sophisticated Sterotyping: Cultural Sensemaking in Context. (1): 78–79.

Kerin, Paul. Executive Commentary on Business-Government Relations in Australia: Cooperating Through Task Forces. (3): 27–29.

Kerr, Jeffrey L. See Schweitzer, Maurice E.

Kline, Joseph, Jr., and Lyle Sussman. An Executive Guide to Workplace Depression. (3): 103–114.

Kluger, Avraham N. See DeNisi, Angelo S.

Konopaske, Robert. See DeFrank, Richard S.

Kroll, Mark J., Leslie A. Toombs, and Peter Wright. Napoleon's Tragic March Home From Moscow: Lessons in Hubris. (1): 117–128.

Lan, Hailin. See Bruton, Garry D.

Levinson, Harry, and Jerry C. Wofford. Approaching Retirement as the Flexibility Phase. (2): 84–95.

Lichtenstein, Benyamin Bergmann. Self-organized Transitions: A Pattern Amid the Chaos of Transformative Change. (4): 128–141.

Loo, Erik van de. See Quick, James Campbell.

Lu, Yuan. See Bruton, Garry D.

Lu, Yuan. Taitai Pharmaceutical's Chairman Baoguo Zhu on Entrepreneurial Success. (1): 12–18.

Mang, Paul Y. See McCarthy, Daniel J.

Markman, Gideon D. See Baron, Robert A.

McCarthy, Daniel J., and Paul Y. Mang. Henry Mintzberg and Constantinos Markides on Strategy and Management. (3): 31–45.

Michailova, Snejina. Contrasts in Culture: Russian and Western Perspectives on Organizational Change. (4): 99–112.

Neck, Christopher P., and Kenneth H. Cooper. The Fit Executive: Exercise and Diet Guidelines for Enhancing Performance. (2): 72–83.

Nelson, Debra L., and Ronald J. Burke. Women Executives: Health, Stress, and Success. (2): 107–121.

Osland, Joyce S., and Allan Bird. Beyond Sophisticated Stereotyping: Cultural Sensemaking in Context. (1): 65–77.

Perrewé, Pamela L., Gerald R. Ferris, Dwight D. Frink, and William P. Anthony. Political Skill: An Antidote for Workplace Stressors. (3): 115–123.

Quick, James Campbell (with Joanne H. Gavin), and Erik van de Loo. Edgar Schein and Manfred Kets de Vries on Organizational Therapy. (1): 31–51.

Academy of Management Executive
Volume 14

AUTHOR INDEX

Adkins, Joyce A. Ceridian Performance Partners' President Linda Hall Whitman on Navigating Work and Life. (2): 28–33.

Altman, Wilf. Health and Safety Commission Chair Bill Callaghan on "Good Health is Good Business." (2): 8–11.

Anthony, William P. See Perrewé, Pamela L.

Baron, Robert A., and Gideon D. Markman. Beyond Social Capital: How Social Skills Can Enhance Entrepreneurs' Success. (1): 106–116.

Bird, Allan. See Osland, Joyce S.

Black, Sylvia Sloan. See Rondinelli, Dennis A.

Bogumil, Walter A., Jr. See West, Lawrence A., Jr.

Borton, Lady. Working in a Vietnamese Voice. (4): 20–29.

Boyes, Roger F. Executive Commentary on Taking the Pulse of Executive Health in the U.K. (2): 23–24.

Bruton, Garry D., Hailin Lan, and Yuan Lu. China's Township and Village Enterprises: Kelon's Competitive Edge. (1): 19–27.

Burke, Ronald J. See Nelson, Debra L.

Campbell, Donald J. The Proactive Employee: Managing Workplace Initiative. (3): 52–66.

Cartwright, Susan. BUPA's CEO Val Gooding on Maximizing Employee Health. (2): 12–15.

Cartwright, Susan. Taking the Pulse of Executive Health in the U.K. (2): 16–23.

Cascio, Wayne F. Managing a Virtual Workplace. (3): 81–90.

Cash, Karen C., and George R. Gray. A Framework for Accommodating Religion and Spirituality in the Workplace. (3): 124–133.

Cashman, Thomas. See Clampitt, Phillip G.

Chaudhri, Vivek, and Danny Samson. Coles Myer's Chairman Stanley Wallis on Australia's International Competitiveness and Reform. (3): 15–18.

Chaudhri, Vivek, and Danny Samson. Business-Government Relations in Australia: Cooperating Through Task Forces. (3): 19–29.

Clampitt, Phillip G., Robert J. DeKoch, and Thomas Cashman. A Strategy for Communicating About Uncertainty. (4): 41–57.

Clawson, James G., and Mark E. Haskins. Beating the Career Blues. (3): 91–102.

Cooper, Cary L. See Quick, James Campbell.

Cooper, Cary L. See Sanchez, Juan I.

Cooper, Kenneth H. See Neck, Christopher P.

DeFrank, Richard S., Robert Konopaske, and John M. Ivancevich. Executive Travel Stress: Perils of the Road Warrior. (2): 58–71.

DeKoch, Robert J. See Clampitt, Phillip G.

Delano, June. Executive Commentary on Beyond Sophisticated Stereotyping: Cultural Sensemaking in Context. (1): 77–78.

Delbecq, André L. See Whetten, David A.

De Long, David W., and Liam Fahey. Diagnosing Cultural Barriers to Knowledge Management. (4): 113–127.

DeNisi, Angelo S., and Avraham N. Kluger. Feedback Effectiveness: Can 360-Degree Appraisals Be Improved? (1): 129–139.

Fahey, Liam. See De Long, David W.

Ferris, Gerald R. See Perrewé, Pamela L.

Forrester, Russ. Empowerment: Rejuvenating a Potent Idea. (3): 67–80.

Frink, Dwight D. See Perrewé, Pamela L.

Gavin, Joanne H. See Quick, James Campbell.

Ghorpade, Jai. Managing Six Paradoxes of 360-Degree Feedback. (1): 140–150.

Gilbert, Jacqueline A., and John M. Ivancevich. Valuing Diversity: A Tale of Two Organizations. (1): 93–105.

Gilbert, Robert E. Executive Commentary on Executive Health: Building Strength, Managing Risks. (2): 44–46.

Gray, George R. See Cash, Karen C.

Greenhalgh, Leonard. Ford Motor Company's CEO Jac Nasser on Transformational Change, E-business, and Environmental Responsibility. (3): 46–51.

Haskins, Mark E. See Clawson, James G.

Huff, Anne Sigismund. Citigroup's John Reed and Stanford's James March on Management Research and Practice. (1): 52–64.

Insinga, Richard C., and Michael J. Werle. Linking Outsourcing to Business Strategy. (4): 58–70.

Ivancevich, John M. See DeFrank, Richard S.

Ivancevich, John M. See Gilbert, Jacqueline A.

Jacob, Mathew. Executive Commentary on Beyond Sophisticated Sterotyping: Cultural Sensemaking in Context. (1): 78–79.

Kerin, Paul. Executive Commentary on Business-Government Relations in Australia: Cooperating Through Task Forces. (3): 27–29.

Kerr, Jeffrey L. See Schweitzer, Maurice E.

Kline, Joseph, Jr., and Lyle Sussman. An Executive Guide to Workplace Depression. (3): 103–114.

Kluger, Avraham N. See DeNisi, Angelo S.

Konopaske, Robert. See DeFrank, Richard S.

Kroll, Mark J., Leslie A. Toombs, and Peter Wright. Napoleon's Tragic March Home From Moscow: Lessons in Hubris. (1): 117–128.

Lan, Hailin. See Bruton, Garry D.

Levinson, Harry, and Jerry C. Wofford. Approaching Retirement as the Flexibility Phase. (2): 84–95.

Lichtenstein, Benyamin Bergmann. Self-organized Transitions: A Pattern Amid the Chaos of Transformative Change. (4): 128–141.

Loo, Erik van de. See Quick, James Campbell.

Lu, Yuan. See Bruton, Garry D.

Lu, Yuan. Taitai Pharmaceutical's Chairman Baoguo Zhu on Entrepreneurial Success. (1): 12–18.

Mang, Paul Y. See McCarthy, Daniel J.

Markman, Gideon D. See Baron, Robert A.

McCarthy, Daniel J., and Paul Y. Mang. Henry Mintzberg and Constantinos Markides on Strategy and Management. (3): 31–45.

Michailova, Snejina. Contrasts in Culture: Russian and Western Perspectives on Organizational Change. (4): 99–112.

Neck, Christopher P., and Kenneth H. Cooper. The Fit Executive: Exercise and Diet Guidelines for Enhancing Performance. (2): 72–83.

Nelson, Debra L., and Ronald J. Burke. Women Executives: Health, Stress, and Success. (2): 107–121.

Osland, Joyce S., and Allan Bird. Beyond Sophisticated Stereotyping: Cultural Sensemaking in Context. (1): 65–77.

Perrewé, Pamela L., Gerald R. Ferris, Dwight D. Frink, and William P. Anthony. Political Skill: An Antidote for Workplace Stressors. (3): 115–123.

Quick, James Campbell (with Joanne H. Gavin), and Erik van de Loo. Edgar Schein and Manfred Kets de Vries on Organizational Therapy. (1): 31–51.

Quick, James Campbell, Joanne H. Gavin, Cary L. Cooper, and Jonathan D. Quick. Executive Health: Building Strength, Managing Risks. (2): 34–44.

Quick, Jonathan D. See Quick, James Campbell.

Ridolfi, Edward B. Executive Commentary on Foreign Knowledge Workers as a Strategic Staffing Option. (4): 83–84.

Rondinelli, Dennis A., and Sylvia Sloan Black. Multinational Strategic Alliances and Acquisitions in Central and Eastern Europe: Partnerships in Privatization. (4): 85–98.

Rood, Sally A. Executive Commentary on A Framework for Accommodating Religion and Spirituality in the Workplace. (3): 133–134.

Ryder, Peter R. Executive Commentary on Working in a Vietnamese Voice. (4): 30–31.

Samson, Danny. Industry Minister Nick Minchin on Government's Role in Progress and Innovation. (3): 8–14.

Samson, Danny. See Chaudhri, Vivek.

Sanchez, Juan I., Paul E. Spector, and Cary L. Cooper. Adapting to a Boundaryless World: A Developmental Expatriate Model. (2): 96–106.

Saner, Raymond, Lichia Yiu, and Mikael Søndergaard. Business Diplomacy Management: A Core Competency for Global Companies. (1): 80–92.

Schermerhorn, John R., Jr. Planning and Investment Minister Tran Xuan Gia on Foreign Investment and the Vietnamese Business Environment. (4): 8–15.

Schermerhorn, John R., Jr. Vietnam Airlines' CEO Dao Manh Nhuong on Strategic Leadership. (4): 16–19.

Schweitzer, Maurice E., and Jeffrey L. Kerr. Bargaining Under the Influence: The Role of Alcohol in Negotiations. (2): 47–57.

Søndergaard, Mikael. See Saner, Raymond.

Spector, Paul E. See Sanchez, Juan I.

Sussman, Lyle. See Kline, Joseph, Jr.

Toombs, Leslie A. See Kroll, Mark J.

Veiga, John F. AME's Executive Advisory Panel Goes for a Check-Up. (2): 25–27.

Wang, Zhong-Ming. Economic Reform Foundation's President Shangquan Gao on Organizational Reform and Sustainable Business Development. (1): 8–11.

Wang Zhong-Ming. See Yu, Zhihong.

Werle, Michael J. See Insinga, Richard C.

West, Lawrence A., Jr., and Walter A. Bogumil, Jr. Foreign Knowledge Workers as a Strategic Staffing Option. (4): 71–83.

Whetten, David A., and André L. Delbecq. Saraide's Chairman Hatim Tyabji on Creating and Sustaining a Values-based Organizational Culture. (4): 32–40.

Wofford, Jerry C. See Levinson, Harry.

Wright, Peter. See Kroll, Mark J.

Yiu, Lichia. See Saner, Raymond.

Yu, Zhihong, and Zhong-Ming Wang. Executive Commentary on China's Township and Village Enterprises: Kelon's Competitive Advantage (1): 28–29.

TITLE INDEX

Adapting to a Boundaryless World: A Developmental Expatriate Model. Juan I. Sanchez, Paul E. Spector, and Cary L. Cooper. (2): 96–106.

AME's Executive Advisory Panel Goes for a Check-Up. John F. Veiga. (2): 25–27.

Approaching Retirement as the Flexibility Phase. Harry Levinson and Jerry C. Wofford. (2): 84–95.

Bargaining Under the Influence: The Role of Alcohol in Negotiations. Maurice E. Schweitzer and Jeffrey L. Kerr. (2): 47–57.

Beating the Career Blues. James G. Clawson and Mark E. Haskins. (3): 91–102.

Beyond Social Capital: How Social Skills Can Enhance Entrepreneurs' Success. Robert A. Baron and Gideon D. Markman. (1): 106–116.

Beyond Sophisticated Stereotyping: Cultural Sensemaking in Context. Joyce S. Osland and Allan Bird. (1): 65–77.

BUPA's CEO Val Gooding on Maximizing Employee Health. Interview by Susan Cartwright. (2): 12–15.

Business Diplomacy Management: A Core Competency for Global Companies. Raymond Saner, Lichia Yiu, and Mikael Søndergaard. (1): 80–92.

Business-Government Relations in Australia: Cooperating Through Task Forces. Vivek Chaudhri and Danny Samson. (3): 19–29.

Ceridian Performance Partners' President Linda Hall Whitman on Navigating Work and Life. Interview by Joyce A. Adkins. (2): 28–33.

China's Township and Village Enterprises: Kelon's Competitive Edge. Garry D. Bruton, Hailin Lan, and Yuan Lu. (1): 19–29.

Citigroup's John Reed and Stanford's James March on Management Research and Practice. Anne Sigismund Huff. (1): 52–64.

Coles Myer's Chairman Stanley Wallis on Australia's International Competitiveness and Reform. Interview by Vivek Chaudhri and Danny Samson. (3): 15–18.

Contrasts in Culture: Russian and Western Perspectives on Organizational Change. Snejina Michailova. (4): 99–112.

Diagnosing Cultural Barriers to Knowledge Management. David W. De Long and Liam Fahey. (4): 113–127.

Economic Reform Foundation's President Shangquan Gao on Organizational Reform and Sustainable Business Development. Interview by Zhong-Ming Wang. (1): 8–11.

Edgar Schein and Manfred Kets de Vries on Organizational Therapy. Interviews by James Campbell Quick (with Joanne H. Gavin) and Erik van de Loo. (1): 31–51.

Empowerment: Rejuvenating a Potent Idea. Russ Forrester. (3): 67–80.

An Executive Guide to Workplace Depression. Joseph Kline, Jr., and Lyle Sussman. (3): 103–114.

Executive Health: Building Strength, Managing Risks. James Campbell Quick, Joanne H. Gavin, Cary L. Cooper, and Jonathan D. Quick. (2): 34–44.

Executive Travel Stress: Perils of the Road Warrior. Richard S. DeFrank, Robert Konopaske, and John M. Ivancevich. (2): 58–71.

Feedback Effectiveness: Can 360-Degree Appraisals Be Improved? Angelo S. DeNisi and Avraham N. Kluger. (1): 129–139.

The Fit Executive: Exercise and Diet Guidelines for Enhancing Performance. Christopher P. Neck and Kenneth H. Cooper. (2): 72–83.

Ford Motor Company's CEO Jac Nasser on Transformational Change, E-business, and Environmental Responsibility. Interview by Leonard Greenhalgh. (3): 46–51.

Foreign Knowledge Workers as a Strategic Staffing Option. Lawrence A. West, Jr., and Walter A. Bogumil, Jr. (4): 71–83.

A Framework for Accommodating Religion and Spirituality in the Workplace. Karen C. Cash and George R. Gray. (3): 124–133.

Health and Safety Commission Chair Bill Callaghan on "Good Health is Good Business." Interview by Wilf Altman. (2): 8–11.

Henry Mintzberg and Constantinos Markides on Strategy and Management. Interviews by Daniel J. McCarthy and Paul Y. Mang. (3): 31–45.

Industry Minister Nick Minchin on Government's Role in Progress and Innovation. Interview by Danny Samson. (3): 8–14.

Linking Outsourcing to Business Strategy. Richard C. Insinga and Michael J. Werle. (4): 58–70.

Managing Six Paradoxes of 360-Degree Feedback. Jai Ghorpade. (1): 140–150.

Managing a Virtual Workplace. Wayne F. Cascio. (3): 81–90.

Multinational Strategic Alliances and Acquisitions in Central and Eastern Europe: Partnerships in Privatization. Dennis A. Rondinelli and Sylvia Sloan Black. (4): 85–98.

Napoleon's Tragic March Home From Moscow: Lessons in Hubris. Mark J. Kroll, Leslie A. Toombs, and Peter Wright. (1): 117–128.

Planning and Investment Minister Tran Xuan Gia on Foreign Investment and the Vietnamese Business Environment. Interview by John R. Schermerhorn, Jr. (4): 8–15.

Political Skill: An Antidote for Workplace Stressors. Pamela L. Perrewé, Gerald R. Ferris, Dwight D. Frink, and William P. Anthony. (3): 115–123.

The Proactive Employee: Managing Workplace Initiative. Donald J. Campbell. (3): 52–66.

Saraide's Chairman Hatim Tyabji on Creating and Sustaining a Values-Based Organizational Culture. David A. Whetten and André L. Delbecq. (4): 32–40.

Self-organized Transitions: A Pattern Amid the Chaos of Transformative Change. Benyamin Bergmann Lichtenstein. (4): 128–141.

A Strategy for Communicating About Uncertainty. Phillip G. Clampitt, Robert J. DeKoch, and Thomas Cashman. (4): 41–57.

Taitai Pharmaceutical's Chairman Baoguo Zhu on Entrepreneurial Success. Interview by Yuan Lu. (1): 12–18.

Taking the Pulse of Executive Health in the U.K. Susan Cartwright. (2): 16–23.

Valuing Diversity: A Tale of Two Organizations. Jacqueline A. Gilbert and John M. Ivancevich. (1): 93–105.

Vietnam Airlines' CEO Dao Manh Nhuong on Strategic Leadership. Interview by John R. Schermerhorn, Jr. (4): 16–19.

Women Executives: Health, Stress, and Success. Debra L. Nelson and Ronald J. Burke. (2): 107–121.

Working in a Vietnamese Voice. Lady Borton. (4): 20–31.

SUBJECT INDEX

Alliances and acquisitions, (4): 85–98
Business diplomacy, (1): 80–92
Business-government relations, (3): 19–30
Cultural barriers, (4): 20–29, 99–112, 113–127
Cultural context, (1): 65–79
Diversity, (1): 93–105
E-business, (3): 46–51
Entrepreneurship, (1): 12–18, 19–30, 106–116
Environment, (3): 46–51
Executive health, (2): 8–11, 12–15, 16–24, 25–27, 28–33, 34–46, 47–57, 58–71, 72–83, 96–106, 107–121
Feedback, (1): 129–139, 140–150
Foreign investment in Vietnam, (4): 8–15
Foreign workers, (4): 71–84
Government's role, (3): 8–14
International competition, (3): 15–18
Leadership, (4): 16–19
Leadership failure, (1): 117–128
Management research, (1): 52–64
Organizational change, (4): 128–141
Organizational culture, (4): 113–127
Organizational reform, (1): 8–11
Organizational therapy, (1): 31–51
Outsourcing, (4): 58–70
Privatization, (4): 85–98
Retirement, (2): 84–95
Strategy and management, (3): 31–45
Uncertainty, (4): 41–57
Workplace, (3): 52–66, 67–80, 81–90, 91–102, 103–114, 115–123, 124–134

Compiled by Jianfeng Pei